

elmos[®]

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Supply Chain Strategy &
Operational Excellence

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elmos[®] | CAPITAL MARKETS
DAY 2024

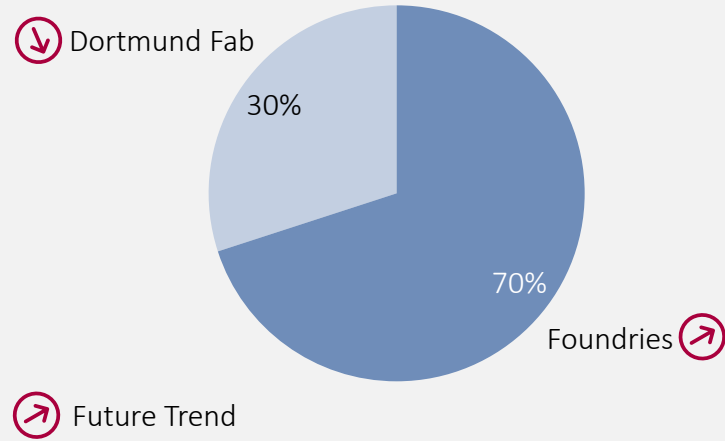
Transitioning to a Fabless Strategy

- From Integrated Device Manufacturer (IDM) to global operating fabless semiconductor company.
- Closing of sale of the Dortmund 350 nanometer fab to Littelfuse expected by end of 2024.
- New Elmos products require smaller technologies.
- Increased flexibility while lowered cost burden.
- Focus on managing the global supply chain with external partners and competencies in testing.
- Remaining location in Dortmund crucial for the management of ramp-ups, evaluation of new test technologies, and support of external manufacturing and testing partners.

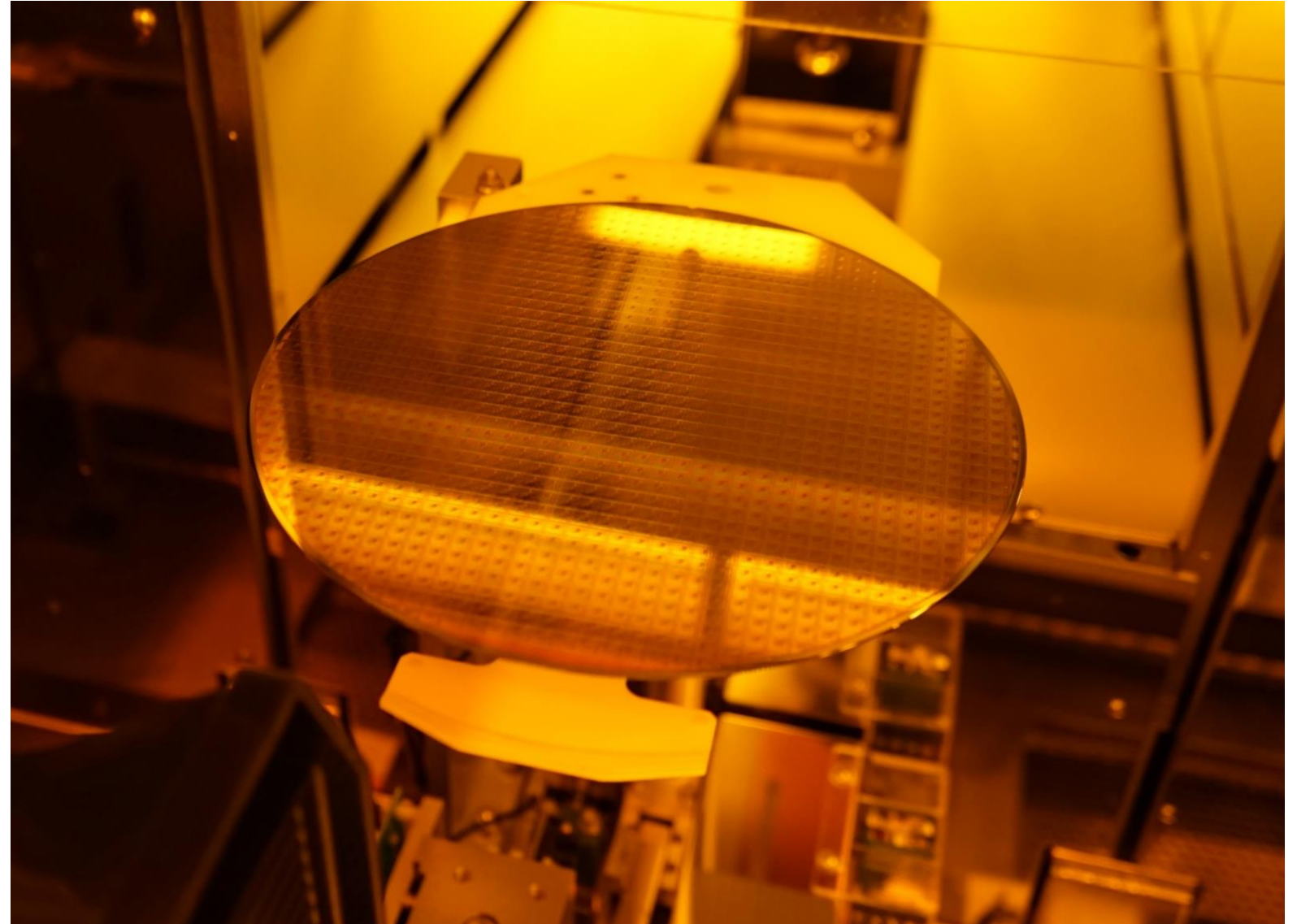
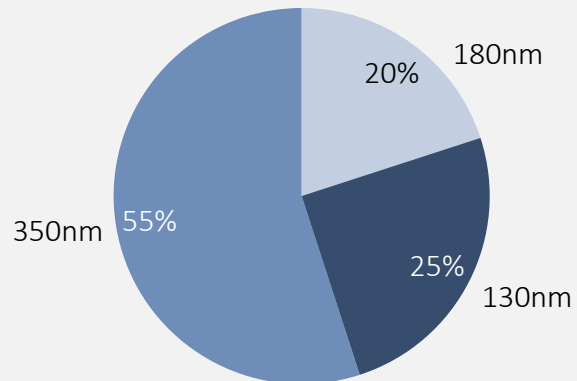


Foundry and Technology Structure

Current Share by Foundry

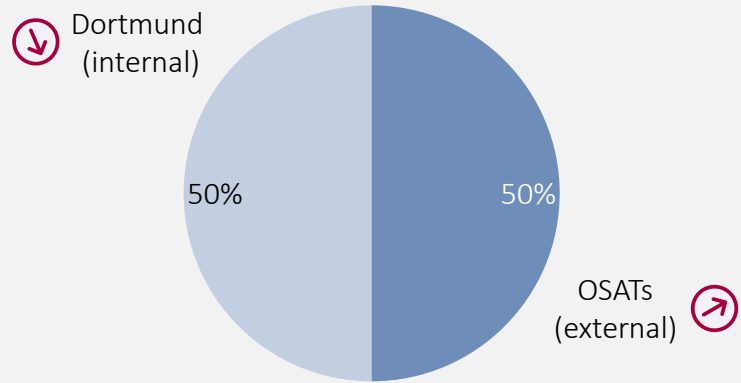


Current Share by Technology

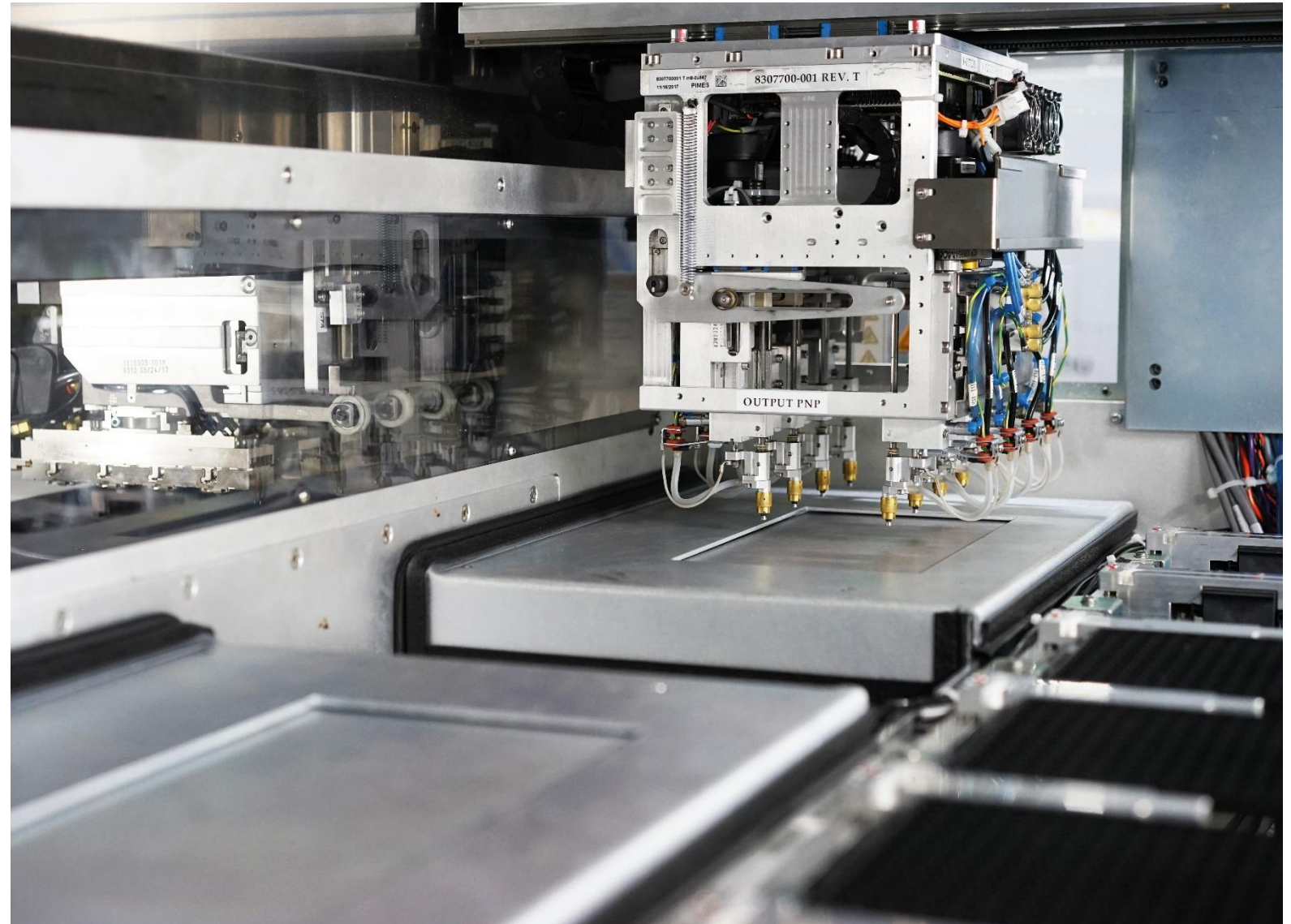
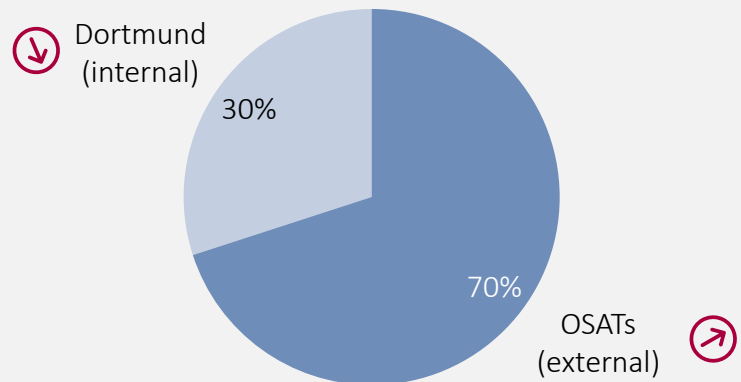


Test Set-Up and Roadmap

Current Share in Wafer Test

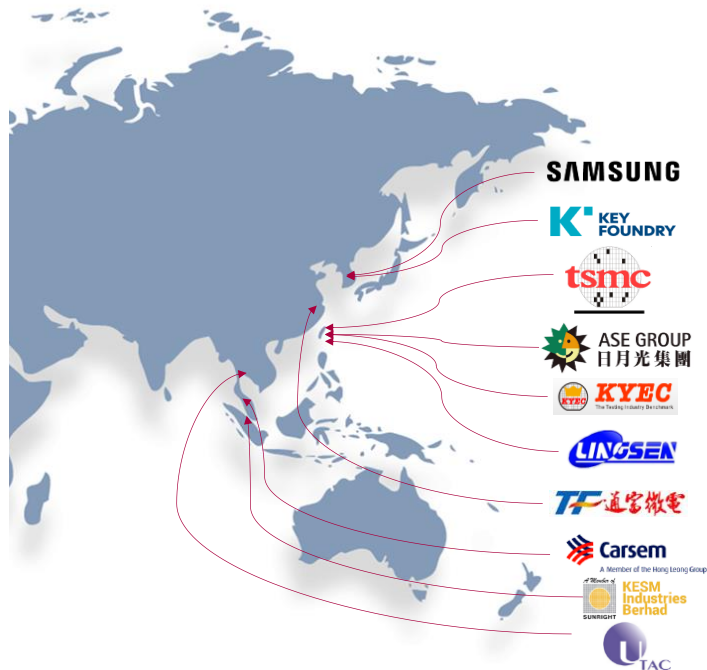


Current Share in Final Part Test

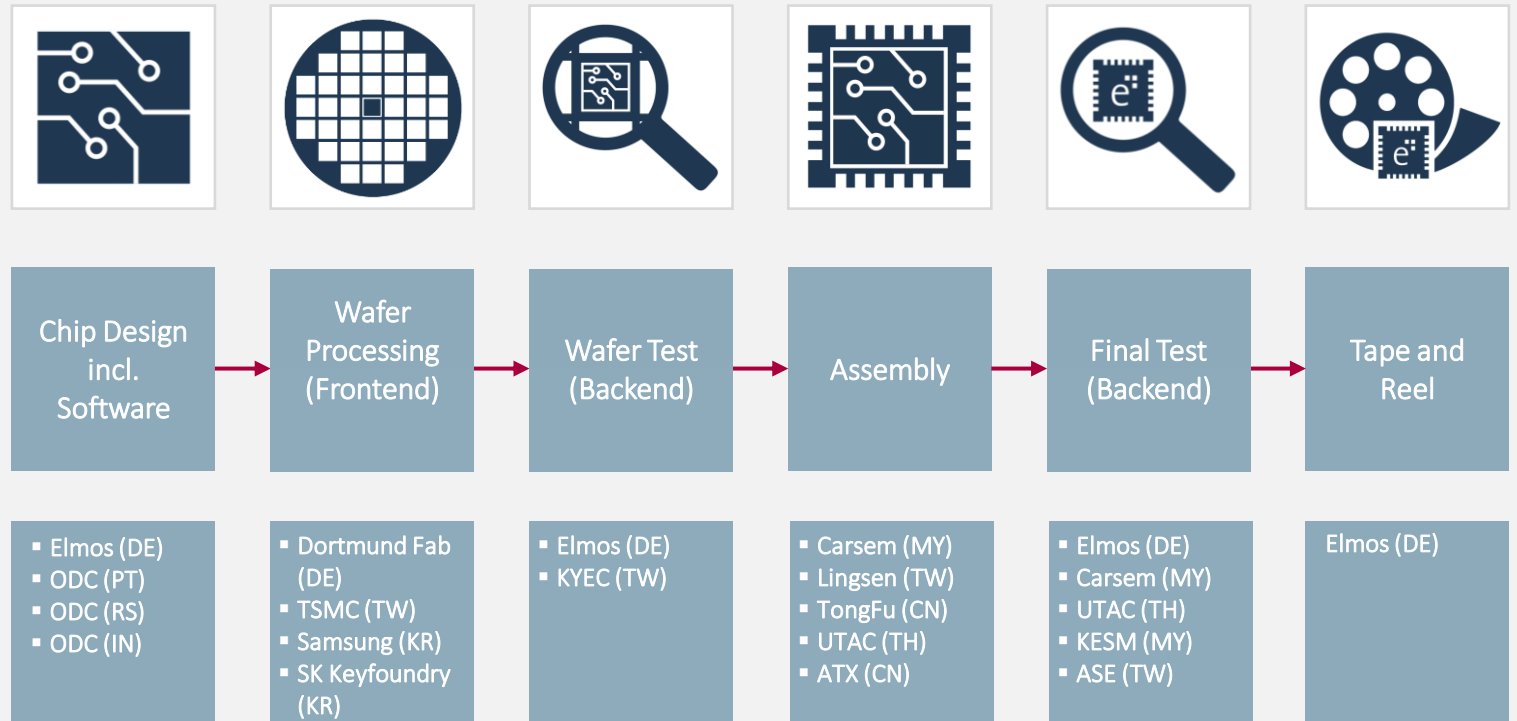


Supply Chain Management

- Management of global supply chain and external partners.
- Focus on future growth and scalability of processes and organization.
- Strong focus on working capital management.



Semiconductor Manufacturing



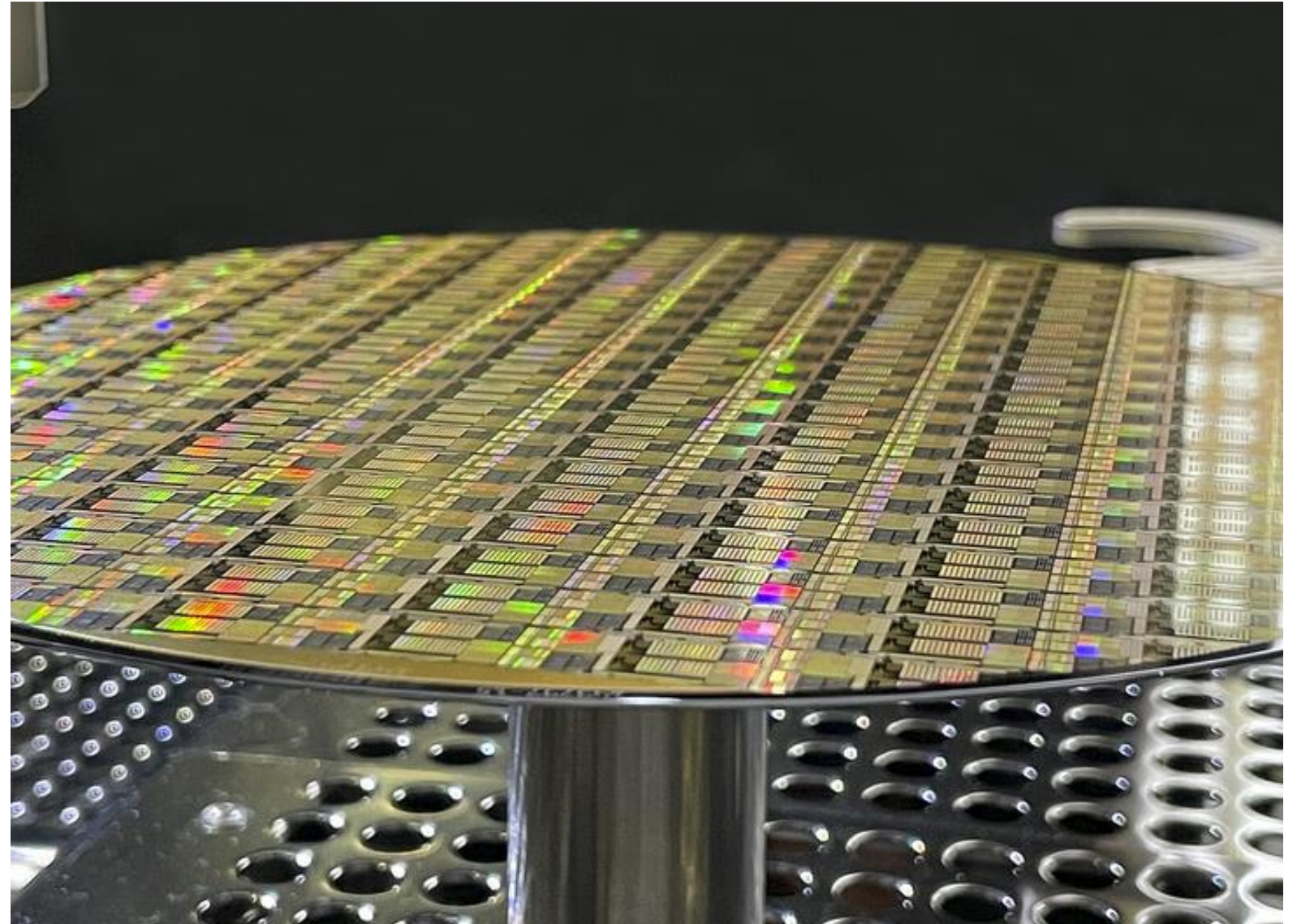
CAPEX

- Significant investments in recent years mainly in increasing testing capacities.
- Short-term sufficient testing capacities installed to meet customer demands.
- Midterm additional investments will be required to support targeted growth.
- CAPEX will be <10% of revenue in the future.



Operational Excellence

- Continuous improvement mindset!
- Management by clear set of Key Performance Indicators (KPI) to enable rapid response to deviations.
- Improving Yield remains focus area paired with Overall Equipment Effectiveness (OEE) program:
 - Internally to optimize inhouse processes.
 - Externally to challenge and benchmark partnering companies.
- Further reduction of test times per delivered part
- Quality first!



Disclaimer

This presentation contains forward-looking statements based on beliefs of Elmos' management. Such statements reflect the company's current views with respect to future events and are subject to risks and uncertainties. Many factors could cause the actual results to be materially different, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products, lack of acceptance of new products or services and changes in business strategy. Actual results may vary materially from those projected here. Elmos does not intend or assume any obligation to update these forward-looking statements.

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